MIFIDPRU 8 Disclosure

(Based on audited financial statements for the year ending 31st December 2022)

1. Scope and purpose

This disclosure relates to BUX Financial Services Limited "the Firm", which is classified as a non "small and non-interconnected" (Non-SNI) MIFIDPRU investment firm and is therefore required under MIFIDPRU 8 of the Prudential sourcebook for MiFID Investment Firms to disclose information relating to governance arrangements, risk management, own funds, and remuneration policies and practices.

In accordance with the rules, the disclosures herein are appropriate to the size and internal organisation, and to the nature, scope, and complexity of the Firm's activities.

2. Governance and decision-making procedures

The governing body is ultimately responsible for the definition, oversight, and implementation of the strategic objectives, risk strategy, and internal governance arrangements.

The firm has robust governance arrangements which include:

- A clear organisational structure with well defined, transparent and consistent lines of responsibility,
- Effective processes to identify, manage, monitor and report the risks it is or might be exposed to,
- Internal control mechanisms, including sound administrative and accounting procedures,
- Effective control and safeguard arrangements for information processing systems.

The governing body has established a risk committee. The members of this committee have all been assessed to have appropriate skill, knowledge, expertise and integral, to understand and manage the associated risks; and advise and challenge the governing body appropriately. This approach is intended to ensure effective and prudential management of the firm and prevent conflicts of interest in a manner which promotes integrity of the market, and best interests of clients. To support the governing body achieve these objectives, management information is frequently provided to enable controls to be assessed and deficiencies addressed. All arrangements, including policies are reviewed at least on an annual basis. The Firm is not required to establish a Risk Committee under MIFIDPRU 7.3 as it does not meet the thresholds in MIFIDPRU 7.1.4.

2.1 Governance Structure

The board is very closely involved in the day to day affairs of the firm. It meets on a fortnightly basis with all the Head of the departments also invited to the meetings. The firm also has a risk committee which meets on a quarterly basis to discuss all the material risk the firm is exposed to and the measures to be taken to mitigate those risks. All the directors and the relevant Head of the departments are members of the committee.

2.2 Directorships

In compliance with MIFIDPRU 8.3.1(2) the table below discloses the number of directorships held by the governing body.

Directorships held by each member of the management (governing) body

MIFIDPRU 8.3.2 states that directorships held within the same group or holding, and those held in organisations which do not pursue predominantly commercial objectives are not within scope.

Member of the management body	Number of directorships held (executive and non- executive) (details of modifications/waivers if applicable)
Salim Sebbata	2
Yorick Naeff	5
Egbert Pronk	12
Philip Holland	1

2.3 <u>Diversity statement</u>

The Firm is committed to promoting equality and diversity as part of its culture which values different experiences and insights, as well as the business benefits these bring. As a result, the Firm's Diversity and Inclusion policy aims to promote diversity on the management body.

The Firm is committed to providing equal employment opportunities and treatment for all candidates and employees. It is determined to create a work environment free from discrimination across offices/office. Most importantly, it prides on its culture, where differences are valued at all levels of the organisation. It believes diversity of thought and background drives innovation and its holistic approach to recruiting, allows it to create a diverse and inclusive network of employees across the entirety of the business.

The Firm does not tolerate any forms of discriminatory practices or behaviour, and aims to ensure that all employees, candidates, clients, customers, suppliers and visitors are not treated less favourably, victimised or harassed on the grounds of any Protected Characteristics. Its commitment to diversity and inclusion remains a top priority and it continuously aims to improve its working environment to ensure all employees have the support, resources and equity they need to be successful in their roles. In addition, it is dedicated to making reasonable adjustments for all candidates where possible throughout the application process to ensure fairness and standardisation.

3. Risk management objectives and policies

The core objective of the Firm is the effective management of risk to protect investors and stakeholders and to ensure that the Firm has adequate capital and liquid resources in place.

The Directors of the Firm determine its business strategy and risk appetite. The Firm has in place a comprehensive risk management framework that recognises the risks that the Firm faces.

The Firm's risk management framework operates under the three lines of defence model.

The first line of defence requires the Firm to identify and mitigate risks and to implement an adequate control environment to manage those risks effectively. The risks facing the Firm are identified and considered both from the perspective of the likelihood of their occurring and from the perspective of their potential impact on the Firm should they occur.

The second line of defence is that of control oversight managed by the Compliance Officer who oversees compliance within regulatory and legal requirements as well as monitoring risk.

The third line of defence is designed to provide independent assurance through external audit by way of reviewing the overall effectiveness of the risk management framework and control environment.

MIFIDPRU 8.2.1 requires the firm to disclose its risk management objectives and policies for the categories of risk addressed by own funds requirements, concentration risk and liquidity. This must include a concise statement approved by the firm's governing body describing the potential for harm associated with the business strategy; and a summary of the strategies and processes used to manage each of the categories of risk and how this helps to reduce the potential for harm.

3.1 Own funds requirements

The Firm is required to maintain own funds in the amount of £3,067,536 (please see the <u>5.</u> Own Funds Requirement section below).

The Firm operates an ICARA process which aims to ensure that the Firm is adequately capitalised to cover the underlying risks that it faces, and to wind down in an orderly fashion if required. The ICARA also aims to ensure that there is sufficient availability of capital in order that the Firm can meet its future growth and strategic plans with due consideration to the business environment in which it operates.

The Firm conducts ongoing monitoring of its financial performance and considers at its board meetings whether its overall financial resources and internal capital are adequate both as to their amount and quality to ensure that there is no significant risk that its liabilities could not be met as they fall due.

The Firm will keep this plan under review, and where it becomes necessary, will adjust the capital requirement figures to reflect any additional risks identified.

3.2 Concentration risk

The Firm has considered its concentration exposure with regards to the factors in MIFIDPRU 5.2:

Source of concentration risk	Firm statement
Trading book exposures	The Firm's trading book exposure is not limited to a small number/group of connected clients but also to the group entity which transmits its client's orders to the firm.
Assets (for example, trade debts) not recorded in a trading book	The Firm does not have a significant non-trading book exposure other than client money and own funds held with banks.

Off-balance sheet items	The Firm does not have a significant amount
	of off-balance sheet assets. There is limited
	exposure to the firm
The location of client money	Client money is only held with top-tier
	reputable banks. The firm completes annual
	due diligence on its custodians to ensure
	they are financially sound and not subject to
	any regulatory sanctions.
The location of custody assets	The firm does not hold client assets
A firm's own cash deposits	The Firm recognises there is a risk if all of its
	cash is held in one place. To reduce the risk
	of loss of cash, or being unable to access
	liquidity, the Firm holds its own cash deposits
	with reputable bank(s) only.
Earnings	The Firm is not heavily reliant on one client,
	or a series of connected clients to generate
	income except the income generated from a
	group entity.

3.3 Liquidity

The Firm has in place a detailed Liquidity Planning process which details the systems and controls, oversight and management of the Firm's liquid resources.

The Firm's assets are deemed to be readily realisable with the vast majority being held either in cash or by way of recoverable intercompany loans. The Firm has undertaken that in the future it will always hold liquid cash reserves at least one-third equal to its 'own funds requirement'. The Directors are committed to growing capital rather than taking dividends.

4. Own Funds

According to MIFIDPRU 8.4, the Firm must disclose the information below regarding its own funds.

- a reconciliation of common equity tier 1 items, additional tier 1 items, tier 2 items, and the applicable filters and deductions applied in order to calculate the own funds of the firm:
- 2. a reconciliation of (a) with the capital in the balance sheet in the audited financial statements of the firm; and
- 3. a description of the main features of the common equity tier 1 instruments, additional tier 1 instruments and tier 2 instruments issued by the firm.

MIFIDPRU 8 Annex 1 template

Com	Composition of regulatory own funds		
	Item	Amount	Source based on
		(GDP	reference
		thousands)	

			numbers/letters of the balance sheet in the audited financial statements
1	OWN FUNDS	3,068	
2	TIER 1 CAPITAL	3,068	
3	COMON EQUITY TIER 1 CAPITAL	3,068	
4	Fully paid-up capital instruments	28,758	Note 19
5	Share premium	409	
6	Retained earnings	(25,939)	
7	Accumulated other comprehensive income		
8	Other reserves		
9	Adjustments to CET1 due to prudential filters		
10	Other funds		
11	(-) TOTAL DEDUCTIONS FROM COMMON EQUITY TIER 1		
19	CET1: Other capital elements, deductions and adjustments	160	Note 12
20	ADDITIONAL TIER 1 CAPITAL		
21	Fully paid up, directly issued capital instruments		
22	Share premium		
23	(-) TOTAL DEDUCTIONS FROM ADDITIONAL TIER 1		
24	Additional Tier 1: Other capital elements,		
	deductions		
	and adjustments		
25	TIER 2 CAPITAL		
26			
27	· ·		
28	(-) TOTAL DEDUCTIONS FROM TIER 2		
29	Tier 2: Other capital elements, deductions and adjustments		

Own funds: reconciliation of regulatory own funds to balance sheet in the audited financial statements			n the audited	
Figures	s given in GBP thousands ເ	ınless noted otherwise	Э.	
		а	b	С
		Balance sheet as in published/audited financial statements	Under regulatory scope of consolidation	Cross- reference to template OF1
		As at period end	As at period end	

1	Intangible fixed assets	160	19
2	Tangible fixed assets	9	
 3	Stocks	136	
4	Debtors	1,417	
5	Cash at bank and in hand	8,016	
XXX	Total Assets	9,738	
financ staten	cial nents	y classes according to	the balance sheet in the audited
1	Creditors	(6,510)	
2			
3			
4			
XXX	Total Liabilities	(6,510)	
Silait	cholders Equity		
1	Called up share capital	28,758	4
2	Share premium	409	5
3	Profit and loss account	(25,939)	6
XXX	Total Shareholder's equity	3,228	
Own	funds: main features of ov	vn instruments issue	ed by the firm
	•		ued £493,842 ordinary shares at
narvo	ALLIA OF FIL ARCH FOR A FOTAL OF	neideration of £7/03 &	42. As at 31 December 2022, the

5. Own Funds Requirements

To comply with its 'own funds requirement', the firm is required to hold, as a minimum, the highest figure from the table below. The figures adhere to the overall financial adequacy rule in MIFIDPRU 7.4.7, which states the own funds and liquid assets must be adequate in amount and quality to ensure the firm is able to address potential material harm from ongoing activities and can wind down in an orderly manner if necessary.

Own Funds Requirement	
Category of requirement	Amount
Permanent minimum capital requirement	£750,000
Fixed overhead requirement	£1,113,853
K-Factor requirement	£628,522

5.1 Overall K-factor requirement

As required by MIFIDPRU 8.5, the K-factor requirement has been broken down into three categories.

Assets for which the firm is	Assets for which the firm is responsible			
K-Factor	Requirement	The sum of (if applicable)		
K-AUM (assets under	Not applicable to the Firm	£16,432		
management)				
K-CMH (client money held)	0.4% and 0.5% of the			
	average CMH held in			
	segregated and non-			
	segregated account			
	respectively			
K-ASA (assets safeguarded	Not applicable to the Firm			
and administered)				
Execution activity undertak				
K-Factor	Requirement	The sum of (if applicable)		
K-COH (client orders handled)	Not applicable to the Firm	£8,037		
K-DTF (daily trade flow)	0.1% and 0.01% of the			
	average COH to cash trades			
	and derivatives trades			
	respectively			
Exposure-based risks				
K-Factor	Requirement	The sum of (if applicable)		
K-NPR (net position risk)	Every position which does	£604,053		
	not form part of a portfolio			
	for which K-CMG permission			
LCOMO (ala ania mananania	has been granted			
K CMG (clearing margin	Not applicable to the Firm			
given)	The same of the TOD same			
K-TCD (trading	The sum of the TCD own			
counterparty default risk)	funds requirement, where			
	dealing on own account (for			
K CON (concentration riply)	the client or the firm)			
K-CON (concentration risk)	Calculate an exposure value			
	(EV) for each client or group of connected clients by			
	adding together the positive			
	excess of the firm's long			
	positions over its short			
	positions in all the trading			

book financial instruments	
issued and the exposure	
value of contracts and	
transactions	

6. Remuneration policy and practices

6.1 Qualitative disclosures

Approach to remuneration

Base salaries provide pre-determined, non-revocable compensation paid to individuals throughout the year, irrespective of Firm or individual performance. Base salaries and benefits constitute the significant proportion of the Firm's total remuneration. This fixed element is based on the professional experience and responsibility within the Firm of an individual.

The Firm runs a discretionary bonus scheme that is based on individual performance as well as the Firm's underlying profitability. The bonus does not form part of individual's contractual remuneration. The size of the bonus pool is linked to the overall performance of the Firm. The employee incentive payment is linked to the contribution of the individual to such performance. Bonuses are discretionary and will diminish or disappear in the event of poor business or individual performance.

When considering individual performance, the Firm considers both financial and non-financial metrics. To not incentivise unacceptable risk taking, fixed remuneration comprises most staff compensation.

Objective of financial incentives

The objective of providing financial incentives is to promote behaviour that is aligned to the Firm's long-term interests, strategic objectives, and ethical standards. Financial incentives are used to reward individual performance, as well as performance in excess of the staff member's job description and terms of employment.

Governance and decision-making procedures

The Firm is required to implement and maintain remuneration policies, procedures and practices for all directors and employees that are consistent with and promote sound effective risk management.

The policy is intended to cover all aspects of remuneration and has been created in accordance with the MIFIDPRU Remuneration Code (SYSC 19G).

The remuneration practices and policies are intended to:

- promote sound risk management practices in alignment with the Firm's risk management principles;
- discourage risk taking that is inconsistent with the Firm's risk appetite or risk management policies and principles;

- control fixed costs by ensuring that remuneration expense varies according to profitability and does not place undue constraints on the Firm's ability to maintain its capital base;
- link remuneration to the Firm's financial and operational performance as well as individual performance;
- provide competitive, but not excessive, levels of remuneration compared to peer Firms of appropriate size, scope, and complexity; and
- promote a positive culture towards risk management and compliance.

The remuneration practices and policies are intended to support the Firm's business strategy, long term interests and values, and to ensure that risk taking does not exceed the Firm's tolerated level of risk.

Periodic benchmarking ensures that remuneration at individual level is not unreasonable or disproportionate to the amount, nature, quality, and scope of the work performed.

The remuneration policy outlines the criteria used to assess the performance of the Firm and of individual staff members. The Firm's performance is assessed against its overall financial performance, as well as other measures such as new business gained, client satisfaction and employee retention rates.

In assessing the performance of individual staff members, the Firm takes into account financial and non-financial criteria. Non-financial criteria includes:

- (a) measures relating to building and maintaining positive customer relationships and outcomes, such as positive customer feedback;
- (b) performance in line with firm strategy or values, for example by displaying leadership, teamwork or creativity;
- (c) adherence to the firm's risk management and compliance policies;
- (d) achieving targets relating to:
 - (i) environmental, social and governance factors; and
 - (ii) diversity and inclusion.

Material risk takers

The table below is to disclose the types of staff identified as material risk takers. These roles are defined as a staff member whose professional activities have a material impact on the risk profile of the firm, or the assets the firm manages.

Material risk takers

Please see MIFIDPRU 8.6 and SYSC 19G.5.3 for further information on material risk takers.

Type of staff identified as material risk takers	Number of material risk takers identified	Criteria other than in SYSC 19.5.3 used to identify material risk takers
Executive Directors, Head of Compliance, Head of Finance and Head of Trading	6	none

Risk adjustment and variable remuneration

The Firm can use clawbacks and malus, which are written into employee contracts, on variable remuneration paid to mitigate against the risk of misconduct, poor performance or a decrease in profits. Variable remuneration is structured to reward long term observance to the Firm's values.

In determining whether to apply malus or clawback provisions or adjustments, the Firm will consider the following circumstances:

- Where the employee received the award based on materially inaccurate audited publicly reported financial statements.
- Where the employee knowingly engaged in providing materially inaccurate information relating to audited publicly reported financial statements; or
- Where the employee materially violated any risk limits established or revised by senior management and/or risk management; or
- Where the employee engaged in gross misconduct.
- Where an employee failed to comply with their obligations, or has engaged in behaviour or misconduct that breaches their obligations
- Where the employee engaged in behaviour constituting misconduct or exercised materially imprudent judgement that caused harm to any of the Firm's business operations, or that resulted or could result in regulatory sanctions; or
- Where the employee failed to supervise or monitor individuals engaging in, or failed properly to escalate behaviour constituting, misconduct (whether or not gross misconduct) in accordance with the Firm's policies regarding the reporting of misconduct, or
- Where the employee failed to supervise or monitor individuals engaging in, or failed properly to escalate, behaviour that resulted or could result in regulatory sanctions.

Guaranteed variable remuneration

Practices on guaranteed variable remuneration, sometimes referred to as a 'sign-on bonus', are defined in the remuneration policy. Although the firm recognises that guaranteed variable remuneration can be used to compensate new members of staff who have lost the opportunity

to receive variable remuneration from their previous employer, the Firm would only offer it in exceptional circumstances, and would consider the merits on a case-by-case basis.

Severance pay

Procedures for the payment of severance are outlined in the Firm's remuneration policy. The amount of any severance will be assessed on a case-by-case basis, but will include consideration of the length of service, regular salary and reasons for dismissal. Whenever severance relates to the early termination of an employment contract, the payment will reflect the individual's performance, to ensure failure, or misconduct are not rewarded.

Remuneration components

All components of remuneration are categorised as either fixed or variable.		
Fixed Variable		
Salary	Discretionary bonus	
Drawing on fixed profit shares Discretionary pension benefits		
Carried interest		

6.2 Quantitative disclosures

Total Remuneration					
Remuneration Type	Senior management	Other material risk takers	Other Staff	Total	
Fixed remuneration	£545,719	£197,712	£956,041	£1,699,472	
Variable remuneration	Nil	Nil	Nil	£Nil	
<u> </u>		·		£1,699,472	

Guaranteed Variable Remuneration			
Number of material risk takers receiving			
awards;			
Nil			

Severance Payments			
Total amount made during the financial	Number of material risk takers receiving		
year	awards		
Nil	Nil		
Nil	Nil		

The Firm did not make any severance payments to an individual material risk taker in the financial year.